

<b>Report to:</b>	<b>HEALTH AND WELLBEING BOARD</b>
<b>Date:</b>	25 January 2018
<b>Executive Member / Reporting Officer:</b>	Councillor Brenda Warrington, Executive Member (Adult Social Care and Wellbeing) Stephanie Butterworth, Director Of Adult Services
<b>Subject:</b>	<b>UPDATE ON THE TRANSFER OF ADULT SOCIAL CARE FROM TAMESIDE METROPOLITAN BOROUGH COUNCIL TO TAMESIDE AND GLOSSOP INTEGRATED CARE NHS FOUNDATION TRUST</b>
<b>Report Summary:</b>	The aim of this report is to provide a progress update to the Health and Wellbeing Board on the transactional process of transferring Adult Social Care services and some single commissioning functions from Tameside Metropolitan Borough Council into Tameside and Glossop Integrated Care NHS Foundation Trust.
<b>Recommendations:</b>	The Health and Wellbeing Board is asked to note the contents of this report.
<b>Links to Health and Wellbeing Strategy:</b>	The proposals and strategic direction are consistent and aligned.
<b>Policy Implications:</b>	One of the key functions of the Health and Wellbeing Board is to promote greater integration and partnership work.  The transfer of Adult Social Care from Tameside Metropolitan Borough Council to Tameside and Glossop Integrated Care NHS Foundation Trust is fully aligned with this aim of greater integration.
<b>Financial Implications: (Authorised by the Section 151 Officer)</b>	The report provides an overview of the progress to date relating to the transfer of Adult Social Care to the Tameside and Glossop Integrated Care NHS Foundation Trust.  An outline business case is currently in development in readiness for approval by the constituent organisations prior to submission to NHS Improvement. The associated financial implications and risks relating to the transfer will be included within the outline business case and reported to the Health and Wellbeing Board at a later date.
<b>Legal Implications: (Authorised by the Borough Solicitor)</b>	None arising directly from this report although the outcome and process for getting there is complex and a full understanding of the finances and risk share is required.
<b>Risk Management :</b>	The due diligence work that has been undertaken has been extremely helpful in establishing the risks inherent within this transaction. The Working Group have produced a transaction risk register which has been informed by the due diligence output.

**Access to Information :**

The background papers relating to this report can be inspected by contacting Paul Pallister, Assistant Chief Operating Officer and Company Secretary, at



Telephone: 07342 056010



e-mail: [paul.pallister@nhs.net](mailto:paul.pallister@nhs.net)

## **1. INTRODUCTION**

- 1.1 The aim of this report is to provide a progress update to the Health and Wellbeing Board on the transactional process of transferring Adult Social Care services and specified Strategic Commissioning functions from Tameside Metropolitan Borough Council into Tameside and Glossop Integrated Care NHS Foundation Trust. A similar progress update has recently been presented to the Care Together Programme Board on 15 November 2017.

## **2. CONTEXT**

- 2.1 During 2015, the analysis of outcomes conducted through the Contingency Planning Team's report concluded that in order to achieve the most improved outcomes for our local people and to be a sustainable economy the formation of an Integrated Care Organisation was required. This new organisation would be inclusive of Social Care and the principle was accepted by the locality partners.
- 2.2 Therefore the locality established a programme of work to define, design and implement the transactional process to deliver Adult Social Care into the Tameside and Glossop Integrated Care NHS Foundation Trust, and within agreed timescales.
- 2.3 The associated transformational activity is ongoing, and further opportunities for the transformation of Adult Social Care continue to be identified through joint working.

## **3. PROGRESS**

- 3.1 The first round of the legal due diligence was procured by the Integrated Care Foundation Trust on behalf of the locality partners and the final report was received in July 2017. This work confirmed that there are no legal barriers to the transfer of Adult Social Care services and their associated operational commissioning elements as contained within the Strategic Commissioning Function. However, it has been identified that the proposed transfer of Tameside and Glossop Clinical Commissioning Group specific operational commissioning activities has a number of associated legal complexities. It has therefore been decided to delay this work and to concentrate efforts to deliver the successful transfer of Adult Social Care services.
- 3.2 The final due diligence report has enabled all partners to gain a fuller appreciation of the volume of work required to successfully transfer Adult Social Care into the Integrated Care Foundation Trust. A significant amount of work has been undertaken on reviewing potential risks and identifying benefits to support the production of an Outline Business Case. This has resulted in the timescales slipping for the transfer. There is further work in progress to update the programme plan with a greater appreciation of the detailed content needed to complete the Outline Business Case.
- 3.3 An evidence-based cost avoidance exercise was completed by the Social Care Institute of Excellence in August 2017 which reviewed and examined four key service areas and their financial impact on the wider health and social care economy.
- 3.4 A significant proportion of the work undertaken within the economy has focused on reviewing the proposed Adult Social Care transaction to ensure there is a shared understanding amongst partners on the operational detail of each of the services. To facilitate this understanding two workshops have been held for Executive Directors and senior officers. The workshop on 15 September 2017 focused upon the Performance Framework for Adult Social Care and considered the national, regional and local mechanisms before discussing the challenges faced by Adult Social Care in this context.

- 3.5 The workshop on 9 October 2017 was focused upon the Integrated Urgent Care Team which is already a jointly provided and managed service between the Integrated Care Foundation Trust and Tameside MBC. The service managers undertook a review of the services based on the Care Quality Commission's Key Lines of Enquiry which helped deepen the understanding of Integrated Care Foundation Trust colleagues regarding some of the current challenges faced by the individual elements of the Integrated Urgent Care Team function and how these are being addressed by the system. The workshop included colleagues from the Estates, Information Management and Technology, Human Resources, and Finance functions of both organisations.
- 3.6 Furthermore, the Integrated Care Foundation Trust and Adult Social Services held a half-day session for managers to learn about each other's respective services. The initial feedback received following these sessions indicates that managers felt better able to understand each other's services, the limitations, and to identify further opportunities and benefits for integration.
- 3.7 The outputs from the workshops and from the Social Care Institute for Excellence review are being incorporated into the Outline Business Case. Further work is required to finalise the full range of benefits to be realised. There is also the requirement to agree the Risk Share Agreement between the Integrated Care Foundation Trust and Tameside MBC (including addressing the funding gap that currently exists) before all parties can approve the Outline Business Case for submission to NHS Improvement. The production of the Outline Business Case is being used to resolve outstanding queries on services and personnel that are being transferred.

#### **4. RECOMMENDATIONS**

- 4.1 As stated on the report cover.